

APPENDIX 1 – COMMISSIONING OBJECTIVES

The commissioning objectives are the essential outcomes of the programme. They will be used as 'golden threads' which will run through each stage of the procurement. Each bidder's proposals were evaluated (as appropriate for each stage) on how successfully the evidence presented ensured the achievement of the objectives.

- Delivery of the development and regeneration programme in a manner which is responsive to local needs and priorities;
- Maximisation capital and revenue generation for the council and optimise the timing of those receipts;
- Quality of developments: Developments will enhance the county's natural and built environments creating stronger communities, and supporting economic growth. The provision of quality housing, which enhances the quality of life for residents by providing accommodation which meets their needs
- Funding arrangements which balance the risks to the council whilst providing value for money;
- Assurance of best value facilitated by the competitive pricing; maximisation of land value; minimisation of overheads and administrative costs; robust and transparent costings supported by open book accounting; performance reporting and monitoring;
- Workforce and training initiatives which meet or exceed the benchmark standards contained within the Construction Industry Training Board Client Based Approach (CITB CBA) framework;
- Environmental protection and improvements;
- Development of sub-contracting and supply chain opportunities for local SME's including transparency of opportunities and award procedures including open advertisement;
- Increased social capital through engagement and consultation with the community;
- Contribution to the regeneration of the economy in Herefordshire to support the creation of:
 - a vibrant local economy;
 - a competitive Herefordshire through enhanced facilities and connectivity for businesses;
 - creation of employment and skills opportunities (including working with disadvantaged and targeted groups and social businesses).
- Wider benefits to the community from the DRP For example the Development Partner staff volunteering and supporting community groups and third sector organisations to create resilience and increased capacity to address challenges in the local community

Contribution to education such as through work placements, school visits and volunteering and support for national curriculum topics such as: numeracy; literacy; science and careers. For instance, the programme could encourage innovative approaches such as the creation of a schools' entrepreneurship project or seek provider support to establish an apprenticeship academy which would provide 'shared' apprenticeships for project across the county.